2020 Budget Presentation

RFTA Board Meeting

December 12, 2019

Agenda

- Budget Highlights
- Consolidated Financial Overview
- Revenues
- Expenditures
- Fund Balance

2020 Budget Highlights

- Major Goals funded:
  - Operations
    - First full year of additional 30-minute New Castle service
    - New Flyer service (Brush Creek to Aspen Highlands skier shuttle)
  - Destination 2040 Projects
    - 5 Expansion Buses & 10 Diesel Bus Replacements (Lease Purchase w/ 2020 & 2021 deliveries)
    - Civil Improvements to the Rio Grande Trail
    - RFTA Housing Replacement Design
    - LoVa Trail funding $100K for local match on grant
    - Mobility as a Service:
      - Mobility Service Director
      - Regional First and Last Mile Study
      - Additional We-Cycle Contributions for O&M and Snowmass Infrastructure

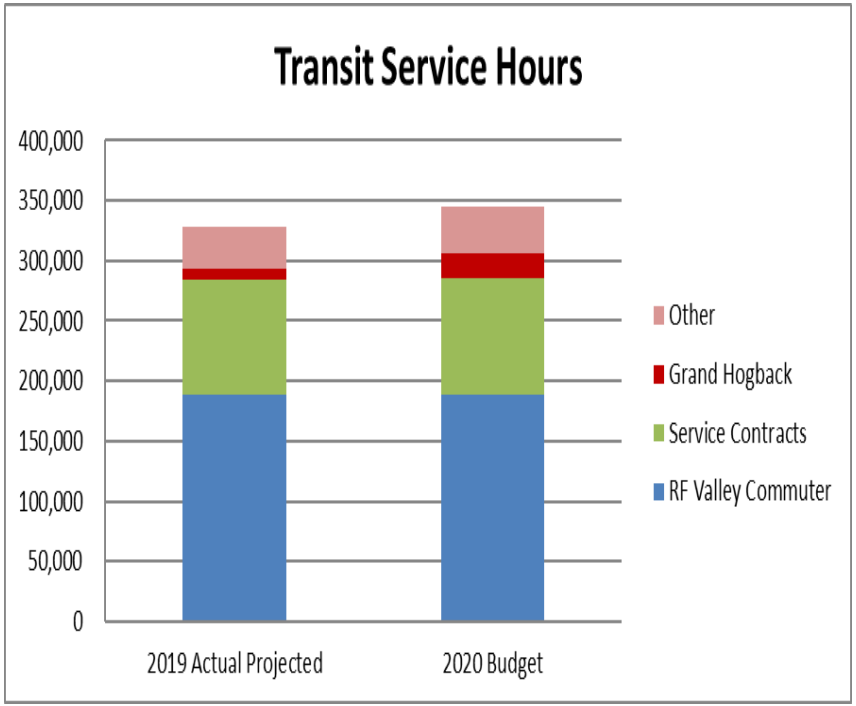
2020 Budget Highlights (Continued)

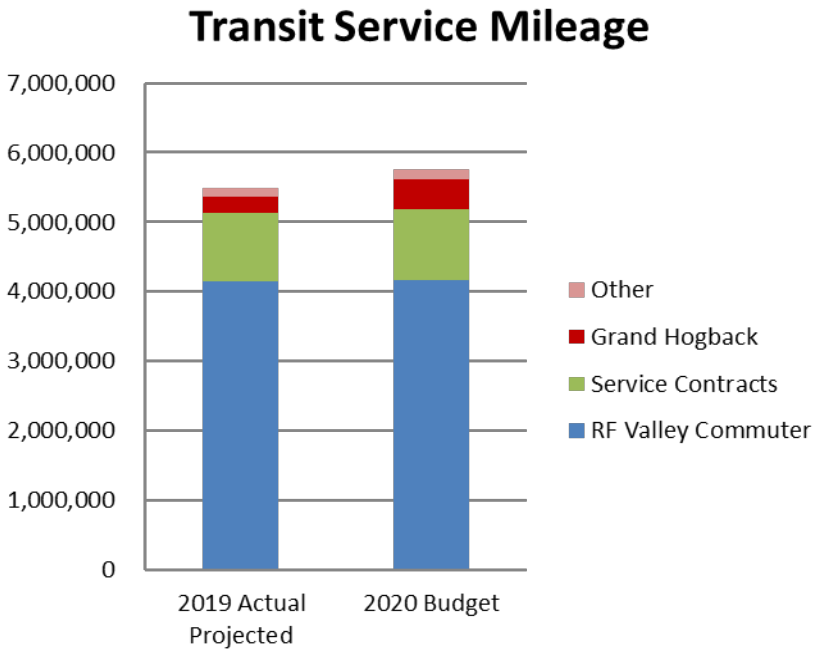
- Items not reflected in the budget at this time:
  - Replacement Vehicles for the Traveler Program
  - Parachute Service
  - Any changes to Maroon Bells Service (maintain Status Quo)
  - Purchase of Glenwood MOC property

2020 Budget Highlights (Continued)

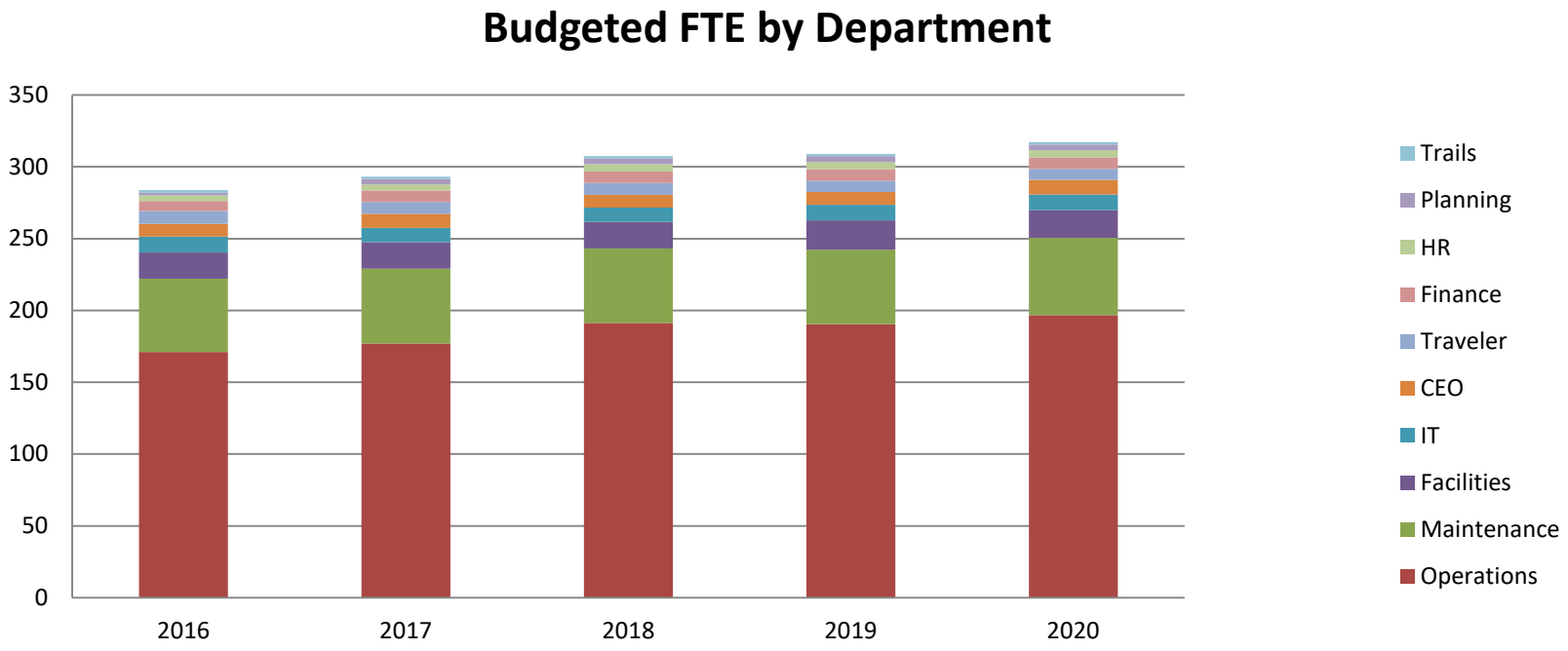
- $60.6 million total budget (-20%)
  - $44.0 million Operating (+12%)
  - $12.3 million Capital (-61%)
  - $4.3 million Debt Service (+2%)
- Revenue Estimates
  - 0% sales tax
  - +27% property tax
  - +6% service contracts
  - +2.3% fare revenue (excludes advertising)
  - +6.5% operating grant (FTA 5311)
  - +2% local government contributions (EOTC)
- $6.6 million increase to General Fund's fund balance
  - Timing of D2040 service enhancements & capital projects

2020 Budget Highlights (Continued)





2020 Budget Highlights (Continued)



2020 Budget Highlights (Continued)

- Capital Budget
  - $12.3 million in General Fund
    - $5.55 million Bus Replacements: 10 diesel buses (2021 delivery, LP)
    - $2.78 million Bus Expansion: 5 diesel buses (2020 delivery, LP)
    - $1.47 million Facilities Improvements
    - $902,000 Equipment/Software
    - $570,000 Engine/Transmission Replacement/Rebuilds
    - $540,000 Trail Improvements
    - $249,000 Support Vehicles
    - $235,000 Planning Studies
  - Any unexpended 2019 budget will be re-budgeted in early 2020
    - Includes Facilities projects and other Capital Projects

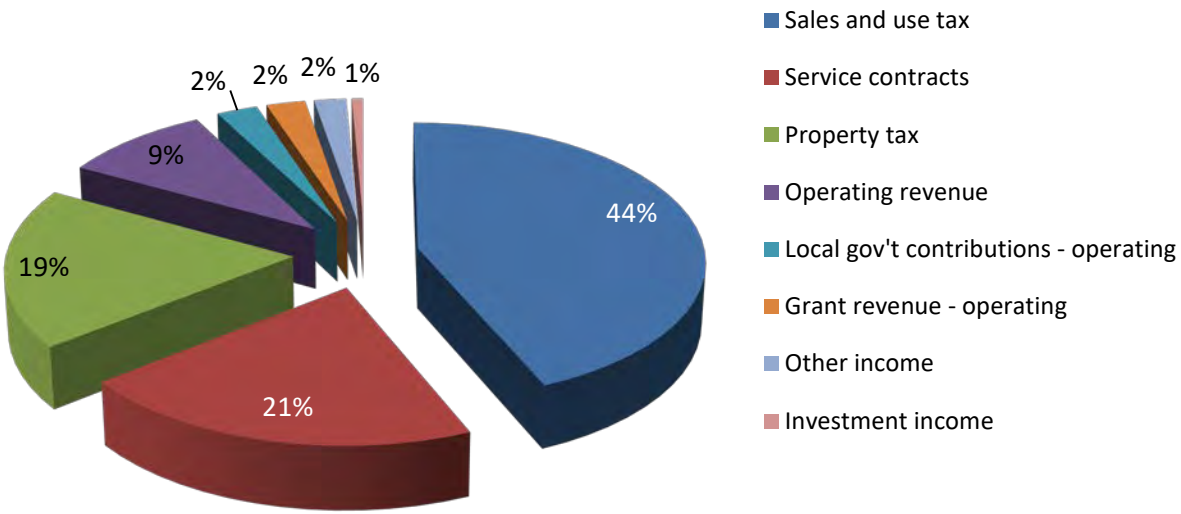
Consolidated Financial Overview

(1,000's)	General Fund	Service Contracts	Bus Stops/ PNR SRF	Mid Valley Trails SRF	Debt Service Fund	2020 Final Budget	%
Beginning fund balance (Budget)	**$ 27,824**	**$ -**	**$ 97**	**$ 108**	**$ 920**	**$ 28,949**	
Revenues:							
Sales and use tax	$ 25,627	$ -	$ -	$ 60	$ -	**$ 25,687**	44%
Property tax	$ 10,996	$ -	$ -	$ -	$ -	**$ 10,996**	19%
Service contracts	$ -	$ 12,295	$ -	$ -	$ -	**$ 12,295**	21%
Operating revenue	$ 5,470	$ -	$ -	$ -	$ -	**$ 5,470**	9%
Grant revenue - operating	$ 1,402	$ 30	$ -	$ -	$ -	**$ 1,432**	2%
Local gov't contributions - operating	$ 1,510	$ -	$ -	$ -	$ -	**$ 1,510**	3%
Other income	$ 522	$ -	$ 487	$ -	$ 170	**$ 1,179**	2%
Investment income	$ 384	$ -	$ 2	$ 4	$ 27	**$ 417**	1%
Total revenues	**$ 45,911**	**$ 12,325**	**$ 489**	**$ 64**	**$ 197**	**$ 58,986**	**100%**
Program expenditures:							
Fuel	$ 1,795	$ 734	$ -	$ -	$ -	**$ 2,529**	4%
Transit	$ 28,144	$ 11,755	$ 974	$ -	$ -	**$ 40,873**	67%
Trails & Corridor Mgmt	$ 612	$ -	$ -	$ 59	$ -	**$ 671**	1%
Subtotal operating exp.	**$ 30,551**	**$ 12,490**	**$ 974**	**$ 59**	**$ -**	**$ 44,073**	**73%**
Capital	$ 12,291	$ -	$ -	$ -	$ -	**$ 12,291**	20%
Debt Service	$ 1,569	$ -	$ -	$ -	$ 2,733	**$ 4,303**	7%
Total expenditures	**$ 44,411**	**$ 12,490**	**$ 974**	**$ 59**	**$ 2,733**	**$ 60,667**	**100%**
Other financing sources	**$ 8,325**	**$ 164**	**$ 485**	**$ -**	**$ 2,537**	**$ 11,511**	
Other financing (uses)	**$ (3,186)**	**$ -**	**$ -**	**$ -**	**$ -**	**$ (3,186)**	
Change in Fund Balance	**$ 6,639**	**$ 0**	**$ 0**	**$ 5**	**$ -**	**$ 6,644**	
Ending fund balance	**$ 34,463**	**$ 0**	**$ 97**	**$ 113**	**$ 920**	**$ 35,593**	

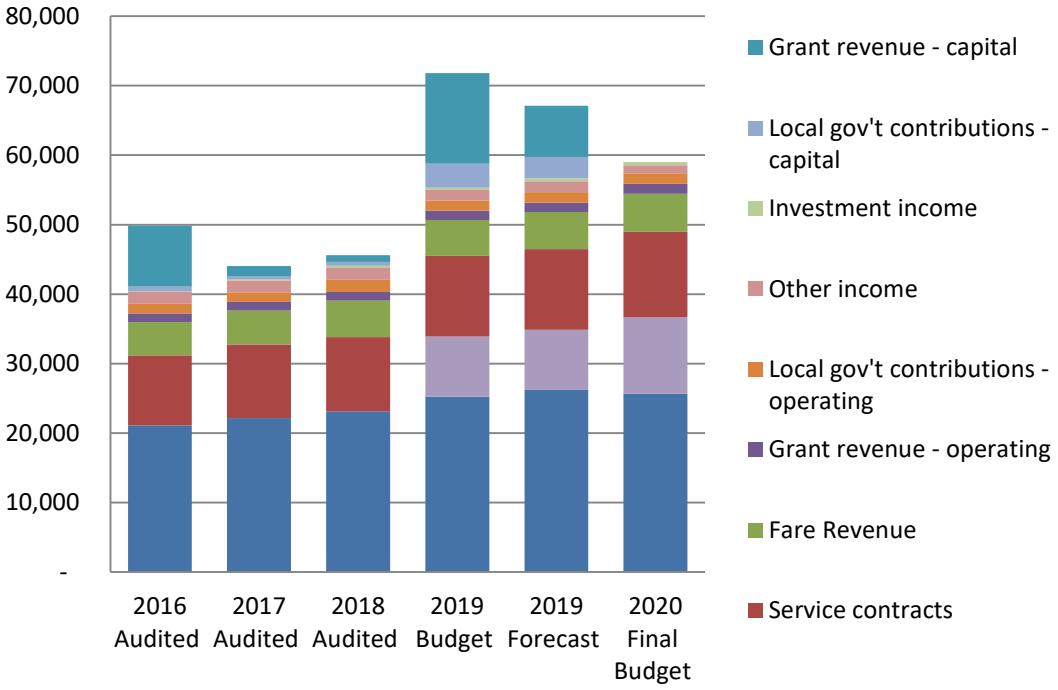
Other Financing Sources / (Uses) – All Funds

(1,000's)	General Fund	Service Contracts SRF	Bus Stops/ PNR SRF	Debt Service Fund	2020 Total Budget
Other financing sources	**$ 8,325**	**$ 164**	**$ 485**	**$ 2,537**	**$ 11,511**
Other financing (uses)	**$ (3,186)**	**$ -**	**$ -**	**$ -**	**$ (3,186)**
Net	**$ 5,139**	**$ 164**	**$ 485**	**$ 2,537**	**$ 8,325**
Detailed Other financing sources/(uses):					
Transfer to fund add'l Bus Stops/PNR cost	$ (485)	$ -	$ 485	$ -	**$ -**
Transfer to fund RFTA's contribution to Traveler	$ (164)	$ 164	$ -	$ -	**$ -**
Transfer to pay debt service	$ (2,537)	$ -	$ -	$ 2,537	**$ -**
Capital lease proceeds	$ 8,325	$ -	$ -	$ -	**$ 8,325**
Net	**$ 5,139**	**$ 164**	**$ 485**	**$ 2,537**	**$ 8,325**

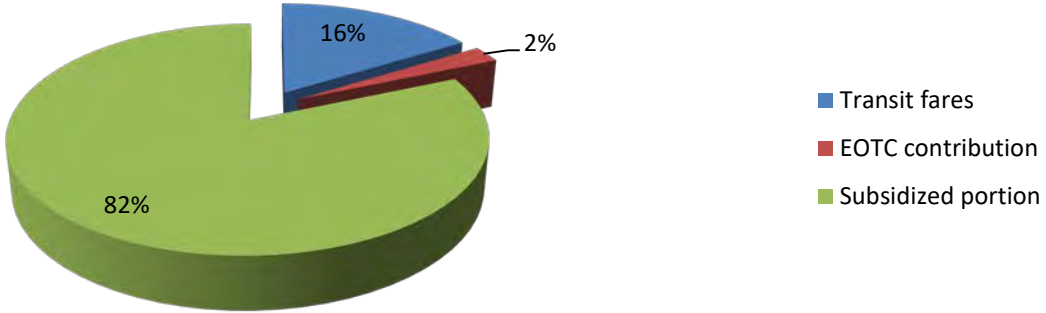
2020 Estimated Revenue Composition



Five-Year Revenue Comparison (1,000's)

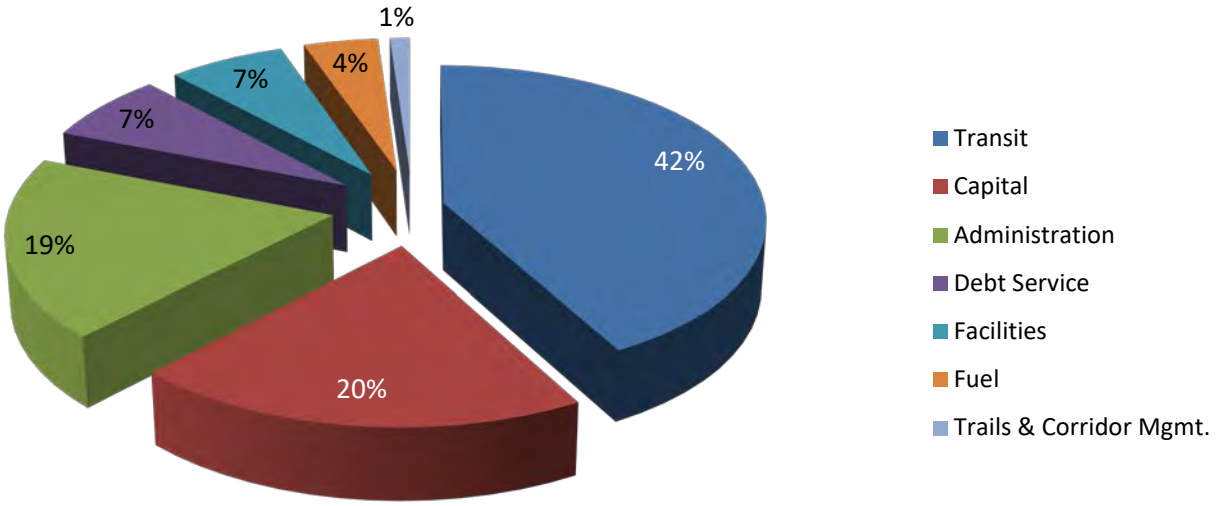


Farebox Recovery Ratio for Regional Transit Services

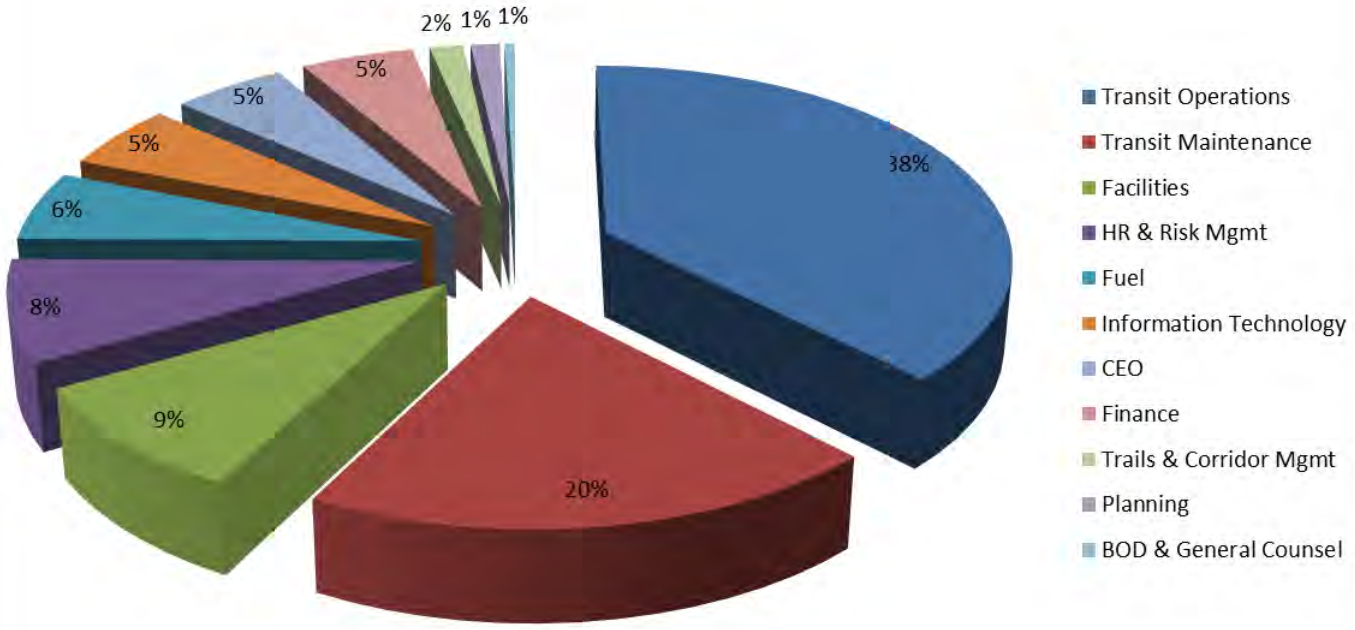


- Farebox Recovery Ratio
  - The percentage of total operating revenues that passengers pay through fares

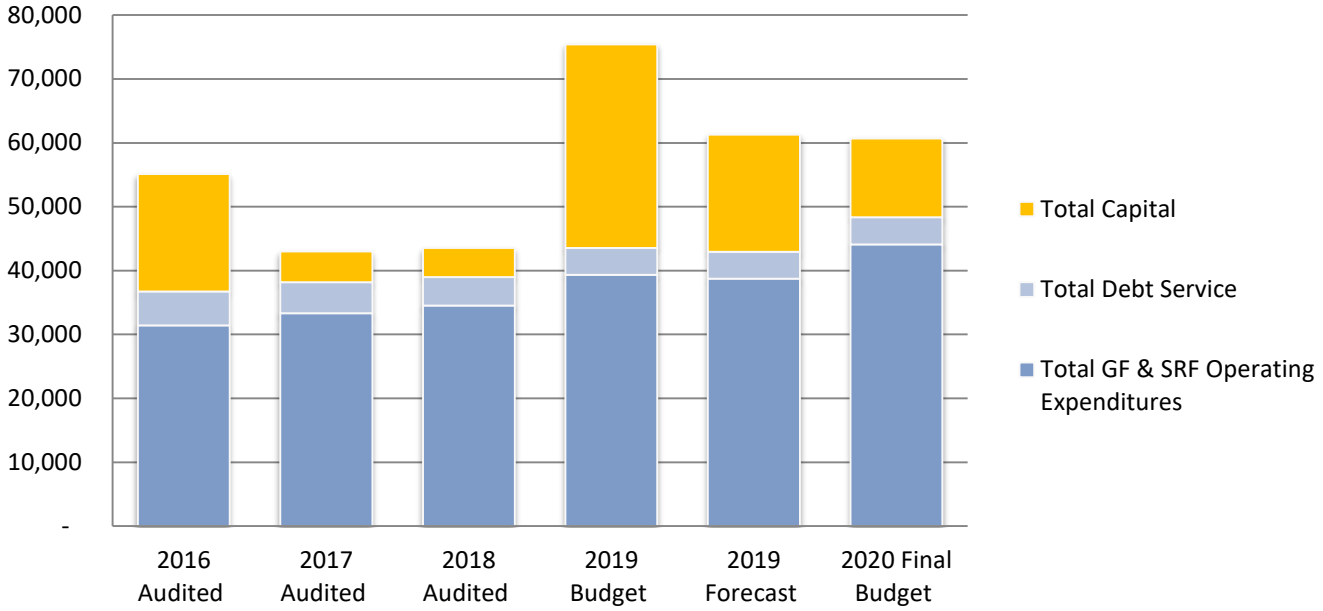
2020 Budgeted Expenditures by Function



2020 Budgeted Operating Expenditures by Department



Five-Year Total Expenditure Comparison - All Funds (1,000's)



Budgeted Capital Expenditures – All Funds

Description (1,000's)	General Fund	Grant/ Local Assistance	Local Share
Transit			
Bus Replacements (10 Diesel)*	$ 5,550	$ -	$ 5,550
Bus Expansion (5 Diesel)**	$ 2,775		$ 2,775
Facilities Improvements	$ 1,471		$ 1,471
Bus engine/transmission rebuilds	$ 570		$ 570
Equipment/software	$ 902		$ 902
Support vehicles	$ 249		$ 249
Planning Studies	$ 235		$ 235
Subtotal Transit	**$ 11,751**	**$ -**	**$ 11,751**
Trails			
Trail Repair	$ 540	$ -	$ 540
Subtotal Trails	**$ 540**	**$ -**	**$ 540**
Total	**$ 12,291**	**$ -**	**$ 12,291**

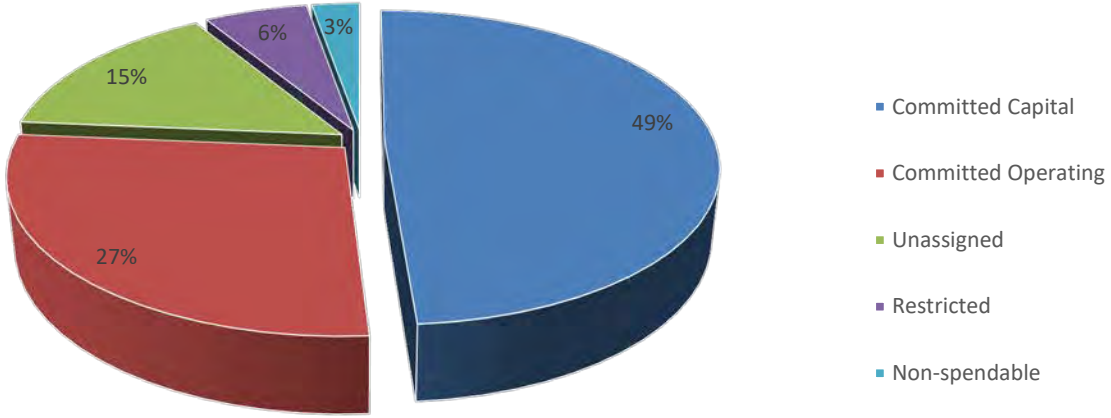
*Assumed order placed in 2020 for delivery in 2021, with lease purchase payments starting in 2021; Staff plans to seek grant funding where available.

**Assumed order placed in 2020 for delivery in 2020, with lease payments starting October 2020.

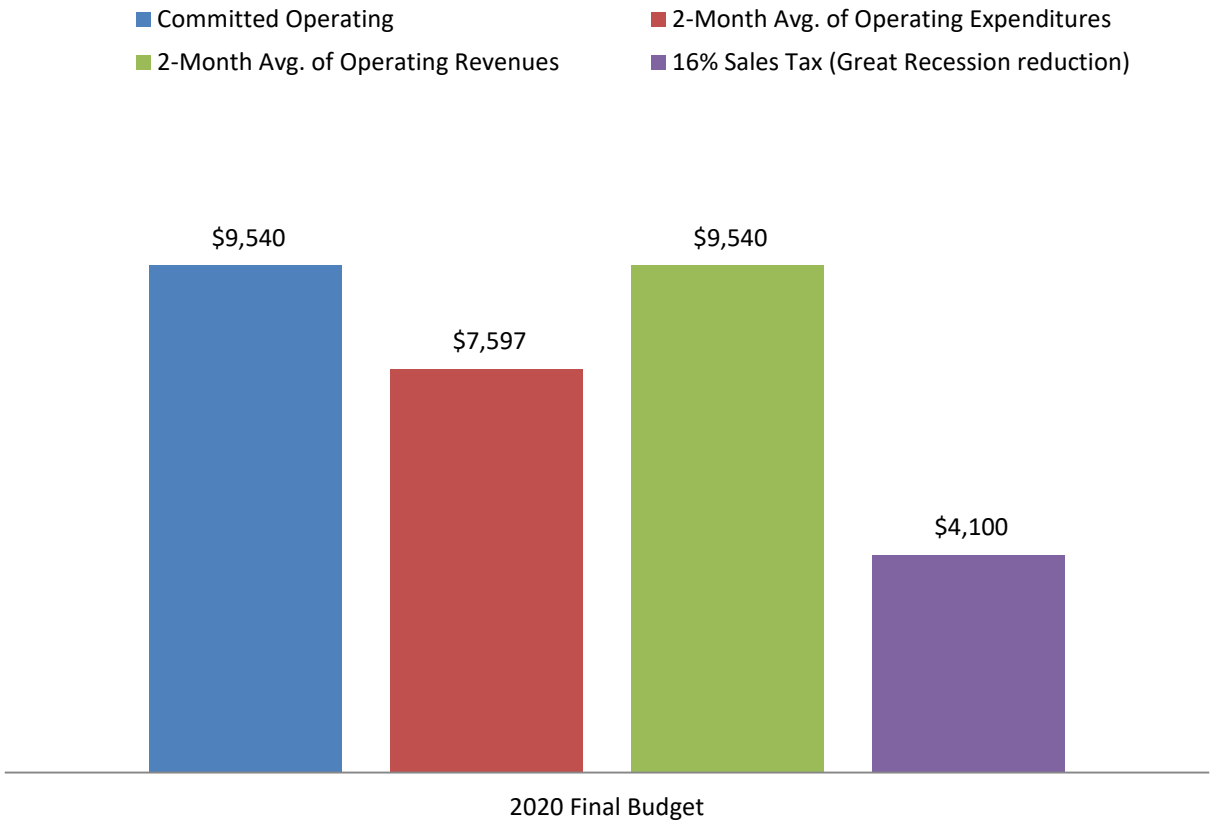
Fund Balance

(1,000's)	General Fund	Service Contracts	Bus Stops/ PNR	Mid Valley Trails	Debt Service Fund	Total
Beginning fund balance (budget)	**$ 27,824**	**$ -**	**$ 97**	**$ 108**	**$ 920**	**$ 28,949**
Revenues	$ 45,911	$ 12,325	$ 489	$ 64	$ 197	$ 58,986
Expenditures	$ (44,411)	$ (12,490)	$ (974)	$ (59)	$ (2,733)	$ (60,667)
Other financing source/(use)	$ 5,139	$ 164	$ 485	$ -	$ 2,537	$ 8,325
Change in net assets	**$ 6,639**	**$ 0**	**$ 0**	**$ 5**	**$ -**	**$ 6,644**
Ending fund balance	**$ 34,463**	**$ 0**	**$ 97**	**$ 113**	**$ 920**	**$ 35,593**
Ending fund balance composition:						
Non-spendable fund balance	$ 957					$ 957
Restricted fund balance	$ 2,065	$ 0	$ 97	$ 113	$ 920	$ 3,195
Committed fund balance:						
Operating reserves	$ 9,540					$ 9,540
Facilities capital reserves	$ 3,645					$ 3,645
Transit capital reserves	$ 11,847					$ 11,847
Trails capital reserves	$ 1,292					$ 1,292
Unassigned fund balance	$ 5,116					$ 5,116
Ending fund balance	**$ 34,463**	**$ 0**	**$ 97**	**$ 113**	**$ 920**	**$ 35,593**

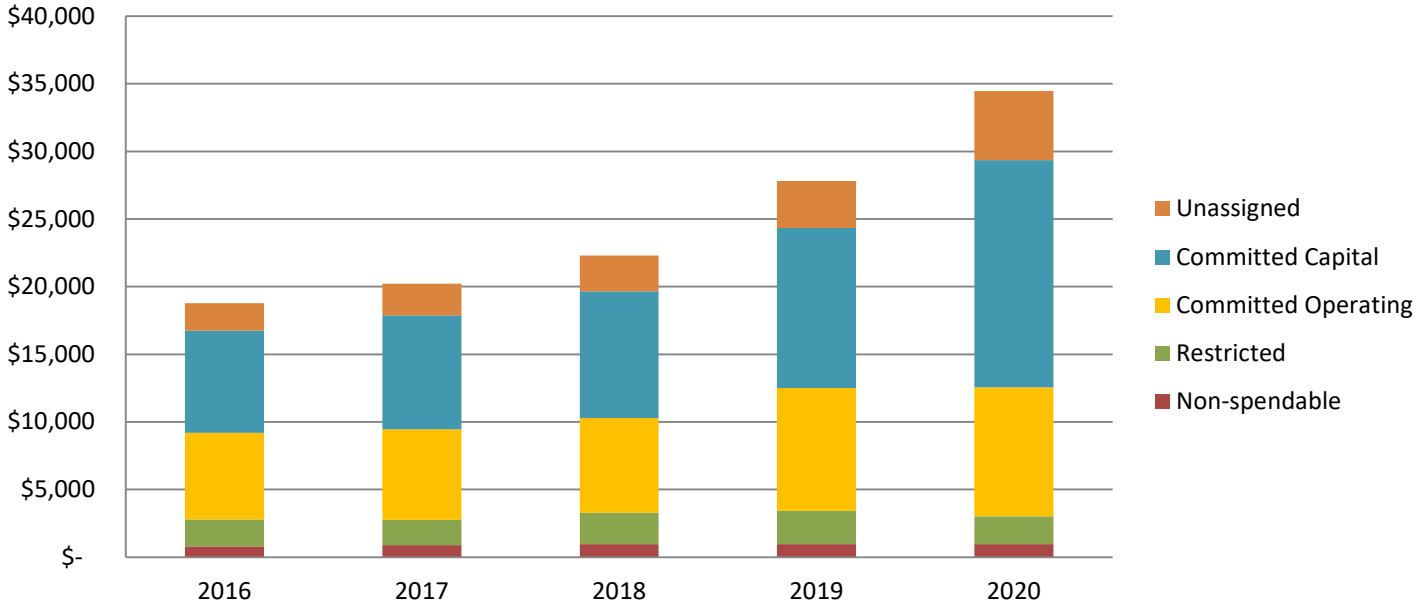
2020 Projected General Fund Fund Balance Composition



General Fund Operating Reserves Test (1,000's)



General Fund's Fund Balance History (1,000's)



Questions?